

WHITE HOUSE FELLOWS ORIENTATION

Monday, 8 January 1968

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DOUGLAS DILLON
Chairman

THOMAS W. CARR
Director

Approved For Release 2004/07/08 : CIA-RDP80R01720R000500090102-1

COMMISSION ON WHITE HOUSE FELLOWS

THE WHITE HOUSE

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*Dean
Graduate School of Business
Stanford University*

JAMES W. ASTON
*Chairman of the Board
Republic National Bank of Dallas*

OLIVE A. BEECH
*President, Beech
Aircraft Corporation*

WILLIAM C. FRIDAY
*President
University of North Carolina*

JOHN W. GARDNER
*Secretary of
Health, Education, and Welfare*

WILLIAM H. HASTIE
*Judge
Third U.S. Circuit Court of Appeals*

GEORGE L. KILLION
*Chairman of the Board
Metro-Goldwyn Mayer, Inc.*

JOHN W. MACY, JR.
*Chairman
U.S. Civil Service Commission*

JOHN B. OAKES
*Editorial Page Editor
The New York Times*

GERARD L. OESTREICHER
*President
Oestreicher Realty Corporation*

JOSEPH R. SMILEY
*President
University of Colorado*

November 29, 1967

Dear Mr. Helms:

I am very grateful to you for agreeing once again to host the White House Fellows sometime in January at your offices. I understand that last year's visit with you and your associates was a most rewarding experience.

For your information, I enclose biographical sketches of the 1967-68 White House Fellows. If your secretary will call me after the first of the year, I will be glad to suggest a number of dates so that you can choose one that is mutually convenient for your visit.

Sincerely yours,



Stephen P. Strickland
Associate Director

Honorable Richard N. Helms
Director
Central Intelligence Agency
Washington, D.C. 20505

Enclosures

WHITE HOUSE FELLOWS PROGRAM

The White House Fellows Program was established by President Johnson in October, 1964 to give highly qualified young persons an opportunity to gain "first-hand, high level experience with the workings of the Federal Government and to increase their sense of participation in national affairs." Broadly speaking, it is comprised of two major elements: (1) actual working experience at the highest levels in the Executive Branch (the White House, offices of members of the Cabinet, and the Vice President), and (2) an intensive educational program which includes a series of informal, off-the-record discussions and visits in Washington with officials in the Legislative, Judicial, and Executive Branches of the Federal Government to provide the Fellows with an overview of governmental structure, operations, and selected policy issues. The visit to CIA falls within this element of the White House Fellows Program.

The general purpose of the educational program is to give the Fellows an enlarged awareness of the operations and policy problems of the Federal Government. Specifically, it has three principal objectives:

1. To enable the White House Fellows to acquire basic knowledge about the theoretical and conceptual foundations of American governmental institutions, public policy problems, and decision-making processes;
2. To develop competence in the analysis of public issues and insight into the formulation and execution of public policy within the framework of a pluralistic society; and
3. To provide a better understanding of day-to-day responsibilities, pressures and problems which confront legislative, judicial and executive leaders in public life.

These objectives are to be pursued in an atmosphere of free inquiry and discussion in which diverse arguments, interests, hopes and fears can be subjected to critical examination. It is hoped that the knowledge and understanding derived by the White House Fellows from open discussion and the exercise of independent judgment will be the result of their own active analysis of the problems set before them.

WHITE HOUSE FELLOWS ORIENTATION

Monday, 8 January 1968

SCHEDULE OF EVENTS

6:15 p.m.	Visitors arrive at Main Entrance and are escorted to the Director's Private Dining Room
6:30 p.m.	Cocktails in the Director's Private Dining Room
7:15 p.m.	Dinner in the Executive Dining Room
8:00 p.m.	Briefing in the Director's Conference Room

WHITE HOUSE FELLOWS ORIENTATION

Monday, 8 January 1968

DINNER SEATING
(Executive Dining Room)

I. White House Fellows:

Table

1. Dr. Richard BALZHISER
2. Miss Barbara CURRIER
3. Mr. Jan DYKMAN
4. Mr. Barnes ELLIS
5. Mr. Joseph FREITAS
6. Mr. Donald M. FURTADO
7. Mr. John HAVELOCK
8. Mr. Robert HUEFNER
9. Miss Doris KEARNS
10. Dr. Peter KROGH
11. Miss Betsy LEVIN
12. Mr. John McGINTY
13. Mr. Howard NEWMAN
14. Mr. Gerald SNYDER
15. Mr. Preston TOWNLEY

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II. Commission on White House Fellows:

Table

16. Mr. Thomas CARR (Director)
17. Mr. Stephen STRICKLAND (Assoc. Director)

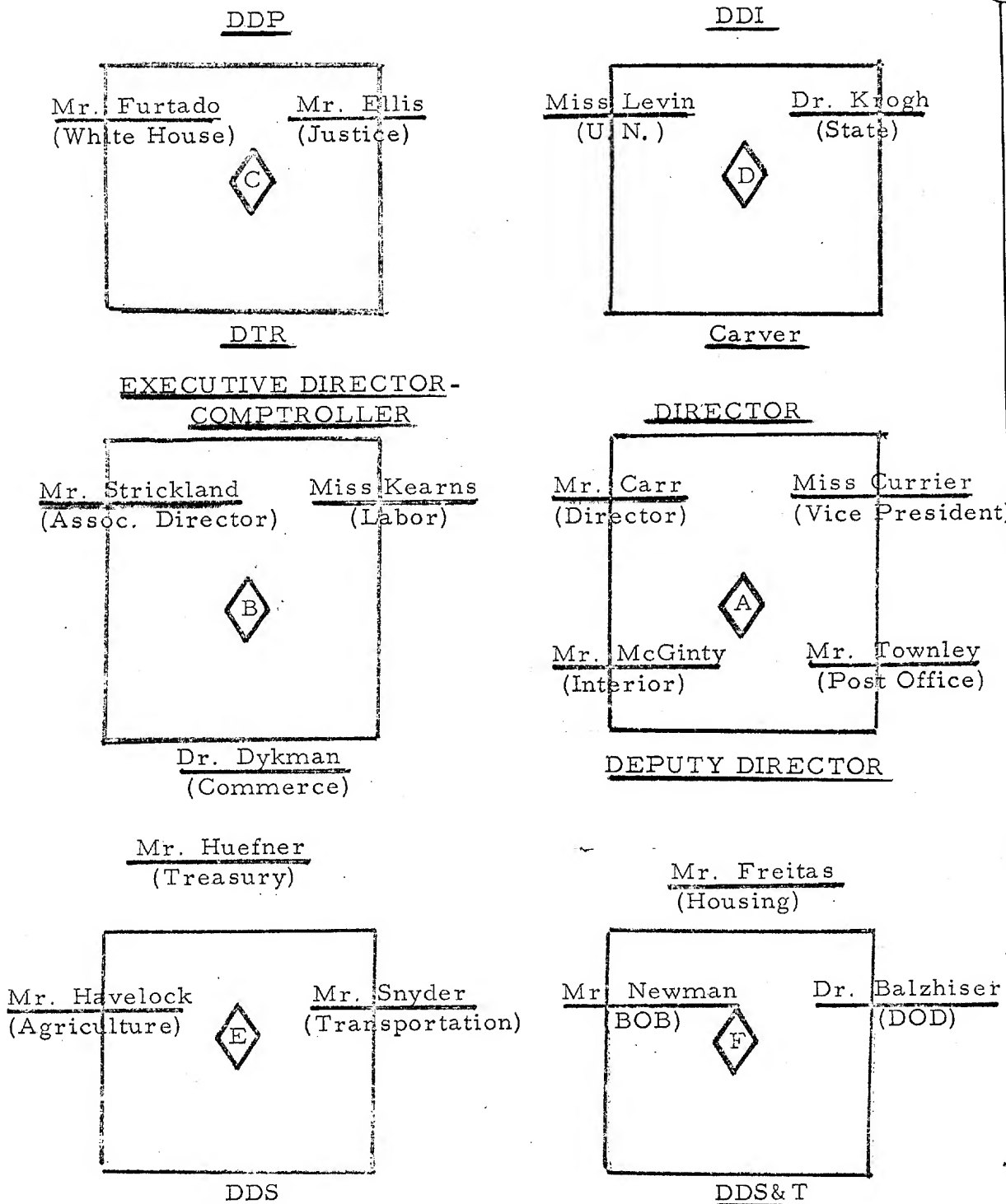
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III. Agency Officials:

Table

Mr. Helms -- Host
Admiral Taylor
Colonel White
Dr. Smith
Mr. Karamessines
Mr. Bannerman
Mr. Duckett
Dr. Carver
Mr. Richardson

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BIOGRAPHICAL SKETCH

THOMAS W. CARR

Director, President's Commission on White House Fellows

Education:

The Citadel, B. S. in Business Administration - 1950.
Graduate study, The George Washington University,
Public Administration - 1960-62.

Military Service:

Selected as Distinguished Military Graduate of The
Citadel and commissioned in the Regular Army (Second
Lieutenant, 1950 to Captain, 1954).
Service assignments included combat duty in Korea in
1950-51, and service in Europe with NATO Forces,
1954-56, as Artillery Commander.
Purple Heart, 6 battle stars.

Federal Employment:

Entered the Federal service as a Management Intern in
1958. Served four years in the Office of the Secretary
of Defense as a staff specialist. During this period,
had temporary assignments with the State Department
and the Bureau of the Budget.

Joined the staff of the U. S. Civil Service Commission
in 1962 as Associate Director, Educational Resources,
with responsibility to develop means by which education
and training in scientific and technical fields can be
increased and improved throughout the Federal Govern-
ment.

In 1963, became Director, Educational Resources,
responsible for (1) facilitating executive placement
within the Federal Government; and (2) insuring effective
governmental use of universities and other educational
resources.

Appointed Director, President's Commission on White
House Fellows on October 12, 1964.

Appointed Staff Director, National Advisory Council on
the Education of Disadvantaged Children on October 5, 1965.

Other:

First Vice President, American Society of Training and
Development (1964-66)
Member, Board of Directors, The Chesapeake Foundation.

STEPHEN P. STICKLAND

Associate Director, President's Commission on White House Fellows
Associate Director, National Advisory Council on the Education of
Disadvantaged Children

Born: 1933

Married: 1962 - Tamara Gunsard (no children)

Education: BA, Emory University, 1956; Political Science
University of Basel, Switzerland, 1956-1957;
French Literature (audited courses)
MA, The Johns Hopkins University, 1966;
Political Science (presently candidate for PhD)

Experience: 1966-1967--Staff Associate, Commission on Federal
Relations; American Council on Education

1965-1966--Congressional Staff Fellow, American
Political Science Association; Graduate
Student and Teaching Fellow, The Johns
Hopkins University

1963-1965--Chief Clerk, Select Committee on Government
Research; U. S. House of Representatives

1959-1963--Administrative Assistant (and earlier, Research
Assistant) to Congressman George Huddleston

1957-1958--High School Teacher; Trussville, Alabama
(local selection committee for American Field
Service Exchange Student program)

1956-1957--Instructor in English, Lycée de Garçons,
Mulhouse, France

Publications: Books: Hugo Black and the Supreme Court (editor and
contributing author); Bobbs-Merrill, 1967

Sponsored Research in American Universities
and Colleges (editor and contributing author);

American Council on Education, 1968

Publications (Contd):

Articles: "Whither R&D"
Industrial Development and Management
Record, August 1965
"Conflict of Interest"
Educational Record, August 1966
"Mr. Justice Black: A Reappraisal"
Federal Bar Journal, February 1966
"The Conveniences of Pressure"
The Emory Magazine, September-October 1966
"Classified Research: To Be Or Not To Be Involved?"
(with Theodore Vallance) Educational Record,
August 1967

Reports: "The Impact of Federal Research and Development
Programs," Study No. VI of the House Select
Committee on Government Research, December 1964
(House Report #1938, 88th Congress, Second Session)

Other: Phi Beta Kappa, Phi Sigma Iota, Pi Sigma Alpha
French Government-Fulbright Award, 1956-1957
Gilman Fellowship and Faculty of Philosophy Fellowship,
The Johns Hopkins University, 1965-1966

Member: American Political Science Association
National Council of University Research Administrators



Richard E. Balzhiser
University Professor
Age: 34
812 Carbeck Drive
Ann Arbor, Michigan

Dr. Richard E. Balzhiser was born in Wheaton, Illinois. He attended Wheaton Community High School where he served as Class President and Student Council President. His academic achievements earned him the salutatorian position in his class and his athletic accomplishments resulted in his selection to the Illinois All-State Football Team and the All-Chicago Area Basketball Team.

He entered the College of Engineering at the University of Michigan in 1950. He received his B.S. degree in Chemical Engineering in 1955, his M.S. degree in Chemical and Nuclear Engineering in 1956 and his Ph.D. degree in Chemical Engineering in 1961. His undergraduate record in the College of Engineering placed him within the upper 5% of his graduating class. He was designated an Angel Scholar as well as being selected for membership in Tau Beta Pi.

As an undergraduate, Dr. Balzhiser participated in a variety of activities culminating in his election to the presidency of Michigamau, the all-campus men's honorary society. He served on the University's Judiciary Council, was a Cadet Colonel in the Air Force ROTC program, served as the student representative to both the Honors Convocation Committee and the University's Development Council and participated in varsity football, serving as the starting fullback for two seasons. He was selected to the All-Scholastic-American Football Team in his senior year and awarded the Western Conference Medal for proficiency in both athletics and scholarship.

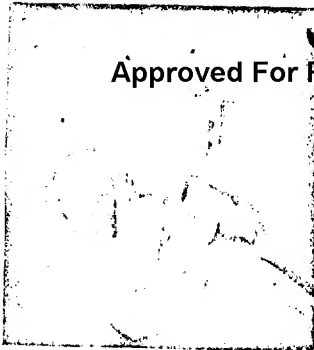
Following completion of his doctoral work, Dr. Balzhiser was appointed as Assistant Professor in the Department of Chemical and Metallurgical Engineering at The University of Michigan and has remained a member of that staff to the present time. His current title is Associate Professor attained in 1963. A recommendation by the College of Engineering for his Professorship is now pending before the Board of Regents. During his six years as a member of the professorial staff he has directed over \$600,000 of research work for the Atomic Energy Commission and the Aeronautical Systems Division. He has supervised the doctoral work of twelve Ph.D. candidates and authored or co-authored fifteen technical papers. He is currently co-authoring a thermodynamics text with another member of the staff. He has remained active throughout the University with a variety of committee assignments; among them, his current position on the Student Relations Advisory Committee to the Vice President for Student Affairs.

He presently serves as a consultant to E. I. duPont de Nemours and Company and as an Advisory Editor to Holt, Rinehart and Winston. He recently assumed a position on the Board of Directors of Chemotronics, Inc.

Dr. Balzhiser was recently elected to a second term as a City Councilman in Ann Arbor. He has served as the City's Mayor Pro Tem for the last two years and has been active on the City's Human Relations Commission, Citizen's Youth Commission, People-to-People, Ann Arbor Amateur Hockey League and the Recreation Board as well as in alumni clubs and other community activities. He has also been active in his church having served as a member of its Board of Elders. As a result of these contributions to both the University and his community, he was selected as the Outstanding Young Man of Ann Arbor by the Junior Chamber of Commerce in 1966 and in 1967 was selected as one of the Five Outstanding Young Men in the State of Michigan.

Dr. Balzhiser is married to the former Christine Karnuth of Warrenville, Illinois with whom he attended high school. They have four children and currently reside in Ann Arbor, Michigan.

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Barbara Currier
Ph.D. Candidate,
Columbia University
Age: 25
New York, New York

Barbara Currier was born in New Haven, Connecticut, attended private school there, and afterwards spent four years at St. Timothy's School outside of Baltimore, Maryland, where, among other extracurricular activities, she was head of student government. She attended Vassar College and in 1963, received a degree magna cum laude in English.

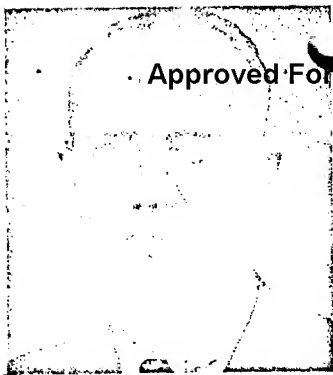
While at Vassar, Miss Currier was active in student government, holding class offices during three years, and in her senior year becoming head of the judiciary branch of student government. In her senior year she was also president of a group which integrated religious activities on campus. She was a member of both a college singing group and of the Choir during her four years, and was a reviewer for the Vassar Miscellany News. She participated in other undergraduate activities such as athletic teams and student work for the Admissions Committee. In her sophomore year, she was elected as a class representative to the "International Conference on World Educational Problems" held in honor of Vassar's centennial. Since graduation, she has been active in alumnae organizations.

In the summer of 1962, Miss Currier was chosen as a member of the Vassar-Wellesley Summer Intern Program and went to Washington where she worked in the office of Congressman John Brademas, D-Ind.

Following graduation from college, Miss Currier became the editorial assistant for Columbia College's alumni magazine, Columbia College Today. She wrote and did other publication work for the magazine which has received several national awards. She began graduate study in English at Columbia while working there and received her M.A. in 1965 after writing an honors master's essay. She is now a doctoral candidate at Columbia, having completed all requirements for her degree except the dissertation which is in process.

In 1966, Miss Currier worked with a group called HARCAP at Columbia to help give eleventh and twelfth graders from Harlem pre-college experience with discussion classes. During that summer, as a member of the Student Teaching Program, she joined the teaching staff of Virginia Union University in Richmond, Virginia, where she taught college classes in English and also acted as director of the Mass Media Workshop for an Upward Bound project there.

In addition to her academic work, Miss Currier now works as assistant to the director for the Committee on New Dimensions at Vassar, a group which is engaged in a study parallel to that of the Vassar-Yale study examining new opportunities in undergraduate education.



Jan T. Dykman
Administrator, Union Electric Co.
Age: 28
11102 Mars Lane
Maryland Heights, Missouri

Jan T. Dykman, 28, has been a resident of St. Louis and an administrative employee of Union Electric Company for the last six years.

He attended Culver Military Academy, Culver, Indiana, where he graduated as a cadet captain and company commander, member of the senior class board of governors, and captain of the cross country team. He then entered DePauw University where he received his bachelor's degree in English in June 1961.

In addition to his studies while attending DePauw, Mr. Dykman engaged in many aspects of campus life and, by graduation, was president of the student body, chairman of the student-faculty council, vice president of his social fraternity (Phi Delta Theta), and president of the senior class.

After graduation from DePauw, Mr. Dykman began his career with Union Electric Company in St. Louis as a participant in its administrative training program. In 1963 he was promoted to the position of Contributions Analyst and is responsible for administering various civic and contributions programs.

He entered the evening division of Washington University's Graduate School in 1962, and received his masters degree in Business Administration in January 1967.

In 1964 Mr. Dykman helped organize the Bicentennial Civic Improvement Corporation (a non-profit family and home rehabilitation organization operating in north St. Louis' disadvantaged areas) and served without compensation as an officer and director since its incorporation. The group of businessmen and priests involved in BCIC has served as a source of assistance to low income families seeking self-improvement.

In 1965 he helped organize the Mullanphy Urban Redevelopment Corporation (an outgrowth of BCIC) and has served as an officer and director of the organization which has become the city's redevelopment agent for a nine block blighted area of north St. Louis.

Mr. Dykman was the recipient of the 1966 Outstanding Young Man--Distinguished Service Award presented by the St. Louis Junior Chamber of Commerce.

He resides with his wife (the former Mary Elisabeth Henry of Dayton, Ohio) and three children in St. Louis County where he is a vestryman and junior warden of St. Timothy's Episcopal Church.



Barnes H. Ellis
Attorney
Age: 27
Portland, Oregon

Mr. Ellis is a resident of Portland, Oregon, where he is an attorney with the firm of Davies, Biggs, Strayer, Stoel and Boley.

Born and raised in Boston, Massachusetts, he attended Phillips Exeter Academy. In 1956 he received an American Field Service scholarship to Norway. He graduated from Yale College in 1961 magna cum laude as a Ranking Scholar. At Yale he majored in English Literature, was elected to Phi Beta Kappa, and was captain and most valuable player of the lacrosse team, in which sport he was for two years an all-New England and honorable mention all-American intercollegiate selection. He was elected to the highest office in his graduating class, and was a member of St. Anthony Hall and Torch Honor Society.

Following graduation from Yale, Mr. Ellis was an assistant to President Kennedy's Food for Peace program before attending Stanford and Harvard Law Schools. He was a member of the Board of Editors of the Harvard Law Review and received the LLB degree in 1964, magna cum laude.

Mr. Ellis was admitted to the Oregon State Bar in 1964 and since that time has practiced law in Portland. A member of the Executive Board of the American Civil Liberties Union of Oregon, he has participated in several constitutional cases, as well as being State legislation coordinator and chairman of a committee to study the Portland Municipal Court. He is the author of a recent article on discovery in Oregon criminal cases, and was one of the authors of Liberty and the Law, award-winning materials prepared by the Oregon State Bar for the study of the Bill of Rights in secondary schools. He has given numerous lectures to teachers and high school students on constitutional law. A member of the Portland City Club, he participated in a 1966 study of a proposed revision of the Portland City Charter.

Mr. Ellis is married to the former Beatrice Mary Cleland, of Oregon City, Oregon. They have two children.

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Joseph Freitas, Jr.
 Project Director, Bay Area
 Urban League
 Age: 27
 San Francisco, California

Born and raised in the San Joaquin Valley community of Atwater, California, Joseph Freitas, Jr., attended high school at Ryan Preparatory College in Fresno, California where he was Student Body President during his senior year.

Graduating from Ryan Prep in 1957, Mr. Freitas attended the University of Santa Clara and San Jose State College where he was active in student affairs and the recipient of various scholastic and service scholarships. He served as an Associate Justice of the University of Santa Clara Student Court and was appointed Student Prefect of the freshman dormitory in his sophomore year.

Awarded a degree in Political Science in 1961, Mr. Freitas completed a successful year of law study at the Notre Dame Law School where he ranked ninth in a class of sixty and was appointed a freshman member of the Notre Dame Lawyer in which he published a "Recent Decisions" article for the August 1962 issue.

In 1962 Mr. Freitas moved to New York City to take a position in the Office of the Mayor with the New York City Youth Board and Mobilization for Youth. Assigned to work with the teenage street gangs in Long Island City and on the Lower East Side, he was charged with the responsibility of motivating gang members away from anti-social activities into more constructive modes of behavior. In this capacity, he was active with community organizations in the promotion of employment and education programs for these youth. While on the Lower East Side, Mr. Freitas worked with the Rutgers Reform Democratic Club on voter education and registration drives, housing rehabilitation projects, and community organizing for the 1963 March on Washington for Equal Rights.

In 1964 Mr. Freitas returned to his native California where he joined the staff of the Bay Area Urban League as a Job Development and Employment Specialist in the League's promotion of equal employment opportunities for minority job seekers. During this time, he also coordinated the activities of the League's East Bay Economic Development Committee, comprised of labor, management, and community leaders.

In 1965 Mr. Freitas was promoted to direct the Urban League's On-The-Job-Training Project in San Francisco. In this administrative position, which he currently holds, he is responsible for supervising the development of employment and training positions for unemployed and underskilled persons in San Francisco, Marin and San Mateo Counties. In promoting this new Urban League manpower project, he helped develop the joint Urban League-Archdiocese of San Francisco Equal Employment Program which brings the services of the League to the attention of over 2,000 Archdiocesan suppliers. Recently, he successfully negotiated with the U. S. Department of Labor for the expansion and extension of the League's OJT Project staff into four economically depressed areas of San Francisco in conjunction with the Adult Opportunity Centers of the California Employment Service.

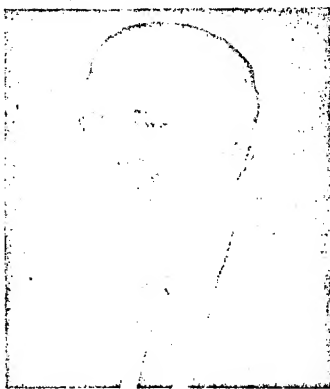
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Following the recent Hunter's Point riots, Mr. Freitas was appointed by Mayor John F. Shelley to serve as staff coordinator of the Mayor's Task Force on Employment. He is First Vice President of the San Francisco Catholic Interracial Council and helped organize and co-chaired the Interfaith Committee for Equal Job Opportunity in Church Construction -- an ecumenical effort in promoting affirmative hiring practices within the building trades industry. He is President of the San Francisco Montessori School, Inc., serves on the Advisory Board of the Community Design Center of the University of California Extension, and is a member of the Housing and Employment Committee of the American Friends Service Committee of Northern California.

Concurrently with his work with the Bay Area Urban League and in civic affairs, Mr. Freitas completed his legal education at the University of San Francisco School of Law where he was an Associate Editor for the school's law review during the charter year.

Mr. Freitas served in the U. S. Marine Corps Reserve from 1959 to 1965. He is married to the former Nan Barrett MacMillan. They have three children and reside in San Francisco, California.

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THE WHITE HOUSE

Donald A. Furtado

Attorney

Age: 28

12th Floor, C & S Bank Building
Atlanta, Georgia

Donald A. Furtado, 28 year old Atlanta, Georgia attorney, was born and educated in North Carolina. Born February 4, 1939, at Wilson, North Carolina, he moved with his family to a farm ten miles east of Raleigh at the age of four. It was on the farm and in the nearby rural community of Garner, to which his family moved when he was 13, that Furtado grew up.

He entered school at the age of five and "skipped" one grade of elementary, thus placing him two years ahead of most students his age. He earned his spending money by working in cotton and tobacco fields, by clerking in a drug store and by teaching swimming at a Boy Scout Camp. He became deeply interested in scouting and at 13 became the youngest Eagle Scout in history from his district. In high school he participated in such activities as Student Council, Beta Club, dramatics and Photography club.

Although he had rheumatic fever at the age of ten, he was fortunate enough to recover and was able to play three years of varsity baseball and basketball, together with one short injury-marked attempt at football. He graduated from Garner High School in 1955 with an all "A" average.

While in high school, he was awarded a Naval Scholarship to the college of his choice, but because he was only 16, could not accept the scholarship. After admission to the University of North Carolina, however, he was admitted to the NROTC Program by obtaining a special waiver of age. When he became 17 during his freshman year he competed for the Naval Scholarship and was again selected.

He became interested in student government and the role which students should play in shaping the community within and without the university. In various student government positions, he was required to do more than theorize about the resolution of diverse problems confronting the student community.

He received the J. J. Parker Senior Leadership Award at the University of North Carolina, was President of the Student Body there, and served as Chairman of the Board of Directors of the Student Union.

Furtado received an A. B. degree in English from the University of North Carolina in 1959, and was elected to Phi Beta Kappa. After graduation he served 3 years in the United States Navy as an Underwater Demolition Team Officer. He entered Yale Law School in 1962 and in 1963 went to the University of Sydney, Australia to study International Law as a Rotary International Fellow.

After nine months in Australia and another three months wandering alone through Southeast Asia and the South Pacific, he returned to complete studies at Yale. In January 1966, he graduated from Yale Law School having received one semester's credit for studies in Australia.

Furtado joined the firm of Alston, Miller and Gaines in Atlanta, Georgia in February 1966.

He is currently serving on the Governor's Bankers Advisory Committee for Georgia Higher Education Assistance and is counsel to the Juvenile Delinquency Committee of the Metropolitan Atlanta Crime Commission. Furtado is a Lieutenant in the Naval Reserve as an Underwater Demolition Team Officer. He is single.

202 Crawford Building
Anchorage, Alaska

John E. Havelock was born July 30, 1932, in Toronto, Canada and lived there and at Ontario until age 14, when his father accepted an appointment at Harvard. His father is currently Chairman of the Classics Department at Yale.

Mr. Havelock attended Phillips Academy at Andover and entered Harvard in 1950. His college was interrupted by service in the United States Army from the summer of 1953 to 1955. While in the service, he served in the Military Police Corps in New York City. He was honorably discharged from the Army as a Corporal.

Mr. Havelock returned to Harvard to receive an A. B. in psychology, and then completed law school receiving his LLB in 1959.

Mr. Havelock was employed by the Alaska State Attorney General in 1959, serving as the Chief of the Civil Division then as Deputy Attorney General of Alaska until he entered private practice in 1963.

He is currently serving as principal counsel to several small city and county governments, and is a member of the firm of Ely, Guess, Rudd, and Havelock of Anchorage, Alaska.

He is married to the former Patricia Minotti and they have three children. They reside in Anchorage.

In college, Mr. Havelock was a member of the Board of Freshman Advisors. He is a member of the American and Alaska Bar Association, and serves as Chairman of the Legislative Committee and Chairman of the Judicial Liaison Committee of the Anchorage Bar Association.

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Robert P. Huefner

Age: 31

Utah State Planning Coordinator

1932 East 9th South

Salt Lake City, Utah

Mr. Robert P. Huefner is a native of Utah. After completing his junior year at Granite High School in Salt Lake City, he entered the University of Utah on an early admission scholarship financed by the Ford Foundation. There he was awarded his bachelor's degree in civil engineering in 1958. In 1960 he received his master's degree in City Planning from MIT.

Undergraduate honors conferred upon Mr. Huefner include membership in Tau Beta Pi, election to the engineering council, chapter presidency of Chi Epsilon, civil engineering honorary society, and selection by the faculty as the outstanding civil engineering student. Undergraduate and graduate tuition scholarships, in addition to employment for six summers as a bricklayer, financed Mr. Huefner's education.

Returning to Utah between his two years of graduate study at MIT, Mr. Huefner worked as a planning intern for Ogden City. After completion of his MIT degree, he joined the staff of the Salt Lake County Planning Commission. In the evenings, he worked toward a graduate certificate in public administration which the University of Utah awarded him in 1964.

In 1963 Republican Governor George D. Clyde appointed Mr. Huefner to fill the newly-created position of state planning coordinator. When Democratic Governor Calvin L. Rampton assumed office in 1965, Mr. Huefner continued in this civil-service-exempt position. Serving on the personal staffs of both governors, Mr. Huefner has been responsible for the initiation and development of the State's comprehensive long-range planning program, administration of the Federal "Urban Planning Assistance" program in Utah, and central coordination of State liaison with Federal and local governments. He also has had a major responsibility in the reorganization of the executive branch of State Government initiated by Utah's recent "Little Hoover Commission."

In 1966 Mr. Huefner was elected to the Board of Directors of the nationwide Council of State Planning Officials. In addition he serves on the American Institute of Planner's National Committee on State Planning.

Currently he is finishing a term as Vice President of the Utah Chapter of the American Society of Public Administration and is past-president of the Professional Planners Association of Utah. He has been a member of the Youth Committee of the YMCA, and has served in teaching and administrative positions in the Sunday School program of the Church of Jesus Christ of Latter Day Saints.

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Mr. Huefner has taken part in numerous national and regional conferences, including participation as a speaker and panelist at national conferences of the American Institute of Planners, and preparation of papers for the 1964 National Convention of the American Society of Civil Engineers and for this year's Third Area Conference of Designing Education for the Future: An Eight-State Project.

Mr. Huefner is married to the former Dixie Ann Snow of Maplewood, New Jersey. They have two sons and reside at 1932 East 9th South, Salt Lake City.

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Doris H. Kearns

Age: 24

Teaching Fellow, Harvard

33 Lee Street

Cambridge, Massachusetts

Doris Kearns, a native of Rockville Centre, New York graduated from South Side High School in 1960 and Colby College, Waterville, Maine in 1964.

While at Colby she was President of the Student League, Chairman of the Junior Advisors and Director of the College-Community Service Project. In her junior year she was elected to Phi Beta Kappa and to Mortar Board. Upon graduation she received highest honors in her major and the Condon Medal, an award given to the senior who has contributed the most to the college.

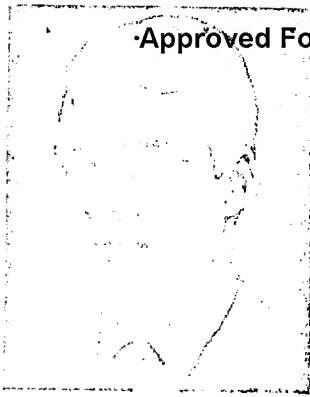
As a Woodrow Wilson fellow and a Fulbright scholar in 1964, Miss Kearns entered the graduate department of political science at Harvard University. At the end of her first year, as the top ranking member of her class, she received a Harvard Prize fellowship for the remainder of her graduate study. With this fellowship she was able to complete the Ph.D. requirements in two years and spend her final year in graduate school writing her dissertation, teaching an introductory course in government at Harvard College and tutoring at Dunster House.

During her summers, Miss Kearns has worked in a variety of jobs closely connected with her interests in government and education -- first, as an intern in the Bureau of European Affairs, U. S. Department of State; next as an assistant to Congressman Herbert Tenzer (N. Y.), and then as an associate to Assistant Secretary William Gorham, U. S. Department of Health, Education and Welfare.

An inveterate bus traveler, Miss Kearns has traveled around the U.S.A. and Europe three times and is currently working toward her pilot's license.

In 1966, she served as a consultant to the U. S. Office of Education, speaking at a number of conferences for local educators throughout the country. In early '67 she was named an "Outstanding Young Woman of the Year."

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Peter Krogh

Age: 30

Associate Dean

59 Claypit Hill Road

Wayland, Massachusetts

Peter Krogh is a resident of Boston where he works as Associate Dean of the Fletcher School of Law and Diplomacy, Tufts University.

A native of California, Dr. Krogh received his A.B. degree from Harvard College cum laude in Economics in 1958. He worked for two years as an Administrative Assistant at the New England Merchants National Bank of Boston before undertaking graduate study at the Fletcher School. He received his Master of Arts degrees in Law and Diplomacy and International Relations from Tufts University.

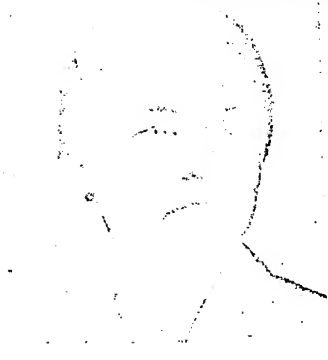
He was awarded the School's highest fellowship award and served as Instructor in Government at Tufts University. Upon the completion of his studies he was selected to serve as Assistant to the Dean of the Fletcher School responsible for admissions and student affairs. In 1966, after spending three months at the Brookings Institution as Visiting Scholar, Dr. Krogh completed his Ph.D. degree and was promoted to Associate Dean with responsibility for academic administration, fund raising, and program development.

In addition to his work at the Fletcher School, Dr. Krogh has a weekly television program of international news in perspective and lectures frequently to civic groups on international affairs topics. He has been a consultant to the World Peace Foundation and assisted in the production of a series of television programs on foreign aid entitled "Dollar Diplomacy." In 1966, he was elected President of the Pan American Society of New England, an organization with a wide academic, business, and civic membership and an active educational program on Pan American affairs.

In January 1967, Dean Krogh was selected one of Greater Boston's Ten Outstanding Young Men.

Dean Krogh is married to Gesine Schuette, a graduate of Wellesley College. They have two children, Christopher, age six, and Jennifer, age four.

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Betsy Levin
Law Clerk
Age: 31
928 N. Charles Street
Baltimore, Maryland

Miss Betsy Levin is a native of Baltimore, Maryland. Following her graduation from Western High School, she attended Bryn Mawr College in Pennsylvania, where she received her bachelor's degree magna cum laude with honors in geology.

While at Bryn Mawr, Miss Levin held a Bryn Mawr College Club of Baltimore Scholarship, a William Deiches Fund Scholarship, and several other scholarships. She participated in many campus and political activities.

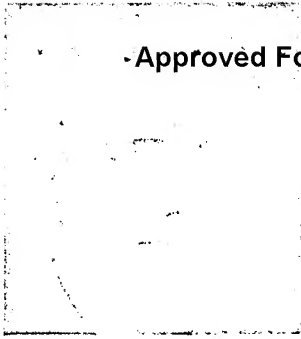
After graduation, Miss Levin joined the United States Geological Survey in Washington, D. C., as a research geologist in the Atomic Energy Commission's uranium minerals program. She later specialized in research on radiocarbon dating. Her other professional experience was in the fields of x-ray crystallography and isotope geology. She has written a number of articles for scientific journals, and was a member of the Geological Society of America and the Geochemical Society among others.

During her years in Washington, Miss Levin was Vice Chairman and Executive Board member of the Washington Metropolitan Area Chapter of Americans for Democratic Action, a member of the District of Columbia Conference for Community Relations and of the National Capital Clearing House for Neighborhood Democracy as well as participating in many other community organizations.

In 1963, after a year in the evening division of George Washington University Law School, Miss Levin entered Yale Law School. She was elected a member of the editorial board and later Topics Editor of the Yale Law Journal. During her first year at Yale, she, with several other students, organized the Southern Teaching Program which has placed many teachers in small Negro colleges throughout the South. Upon graduation in June of 1966, Miss Levin was elected a member of the Order of the Coif, a legal honorary organization.

During the spring of 1966, Miss Levin worked on the New York City Human Resources Study, a task force set up at the instigation of Mayor John V. Lindsay to study the welfare, manpower training, and poverty programs of New York. Miss Levin's primary concern was with the educational programs in the poverty areas of that city.

Since passing the District of Columbia bar examination last summer, Miss Levin has served as law clerk to Judge Simon E. Sobeloff, Circuit Judge of the United States Court of Appeals for the Fourth Circuit.



John M. McGinty
Architect
Age: 31
3802 Westpark Drive
Houston, Texas

Mr. John M. McGinty is a third generation native of Houston. After attending the public schools there, he attended and was graduated from the Episcopal High School, Alexandria, Virginia.

Mr. McGinty began the study of architecture at Rice University in 1952 and was graduated with the degree of bachelor of science in architecture in 1957. While at Rice he was elected Vice President of the Architectural Society and was a member of the Rally Club. After gaining two years experience and receiving his license to practice Architecture in 1958, he enrolled in the graduate school of Princeton University where he received the master of fine arts degree in 1961.

Since leaving Princeton, Mr. McGinty has joined the McGinty partnership, Architects, as chief designer and project architect, and became a partner in this firm in 1966. He has designed numerous buildings including the Acoustic and Anechoic Chamber Test Facilities for the NASA Manned Spacecraft Center, the Fondren & Brown Orthopedic and Cardiovascular Research Hospital in the Texas Medical Center, the Houston Baptist College, and the proposed tension shell structure for covering Rice University Stadium. Mr. McGinty has been teaching architectural design at the University of Houston since 1965.

Mr. McGinty has been active in local civic and political affairs since his return to Houston. He is a member of St. Columbia Episcopal Church, an experimental mission group organized to explore new forms for the church in contemporary urban society.

In 1957 he married the former Juanita Jones of Longview, Texas, a classmate at Rice. They have a son, Chris, 8, and a daughter Jacqueline, 5.

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Howard N. Newman

Age: 31

Associate Administrator

602 South Washington Square
Philadelphia, Pennsylvania

Mr. Howard N. Newman, who is 31 years old, is a resident of Center City, Pennsylvania and an Associate Administrator of Pennsylvania Hospital.

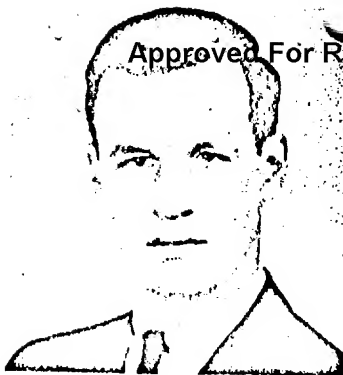
Born and raised in New York City, Mr. Newman received a public school education, graduating from DeWitt Clinton High School, before enrolling at Dartmouth College. After three years of undergraduate work, he entered the Amos Tuck School of Business Administration at Dartmouth, thereby earning his A.B. degree in 1956 and his M.B.A. degree in 1957. Dual interests in social service and organizational management led to a career in hospital administration. While a student in Columbia University's School of Public Health and Administrative Medicine, Mr. Newman began his professional career at the Roosevelt Hospital in New York City. After receiving a master's degree in hospital administration and completing a six-month tour of active duty as an Army Reservist, he returned to Roosevelt as an Administrative Assistant. Two years later, in 1961, he was promoted to Assistant Vice President with major internal management responsibilities. He resigned in 1965 to assume his present post at Pennsylvania Hospital where his primary area of responsibility is the planning and development of consumer oriented health service programs.

In 1964, Mr. Newman initiated a program sponsored by the Alfred P. Sloan Foundation as a result of which he spent three months studying hospital administration in the National Health Service in England. Mr. Newman has lectured in the Continuation Education Program of the Columbia University School of Public Health and Administrative Medicine, has been the author of several articles published in professional journals, and will become a Fellow of the American College of Hospital Administrators in August of this year.

Mr. Newman's wife, the former Carol Ann Redstone, is also a native New Yorker. She has a master's degree in special education from Hunter College and has taught brain damaged children for the New York City Board of Education. The couple has a fifteen-month-old daughter, Leslie Faith.

In addition to his other responsibilities, Mr. Newman is enrolled in the Evening Division of the Temple University Law School, is a member of the Society Hill Civic Association and the Dartmouth Club of Philadelphia.

Mr. Newman's parents, Mr. and Mrs. Herman Newman, reside in New York City and his brother, Lawrence, a partner in the New York law firm of Kaye, Scholer, Fierman, Hays and Handler, resides with his wife and three children in Port Washington, New York.



Gerard L. Snyder
Investment Advisor
Age: 32
347 East 84th Street
New York, New York

Mr. Gerard L. Snyder, formerly of Ponca City, Oklahoma, is now a resident of New York City. After graduation from Phillips Academy Andover in 1953, he attended Yale University where he received a B. A. degree in history. During the summers, he worked for the Security Bank of Ponca City, Oklahoma, and after graduation from Yale joined the First National City Bank of New York City, working in the credit department.

In 1959, Mr. Snyder entered Harvard Business School receiving a MBA degree in finance. Upon graduation in 1961, he worked in the security research department of a Wall Street investment banking firm. He is currently a general partner of a brokerage firm, Jas. H. Oliphant & Co., and is responsible for the firm's publications. He also established the PAC Fund, an option hedge fund, and has written articles on the use of options in investment strategies. His business interests include memberships in the New York Society of Security Analysts and the Railroad Analysts Investment League.

In addition to his business activities, Mr. Snyder is President of the CAP Foundation, the Treasurer and a Director of the Association for the Study of Abortion, a Director of the New York Andover Alumni Association and the former Treasurer of the American Montessori Association of New York.

Mr. Snyder has an active interest in mass transportation problems. He received a diploma from the Transportation Management Program at the Graduate School of Business Administration, Stanford University; participated in seminars at the Transportation Center of Northwestern University; attended the First International Conference on Urban Transit; and has published an article entitled, "The Coming Impact of Mass Transportation." He is currently a member of the Traffic and Transit Committee of the Citizens Union of New York City.

Mr. Snyder is married to the former Nan Fletcher Reed of Houston, Texas and they have two daughters.

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Preston Townley
Assistant to Vice President,
General Mills
Age: 27
14102 Mount Terrace
Minnetonka, Minnesota

Mr. Townley is Assistant to the Vice President -- General Manager of the Grocery Products Division at General Mills in Minneapolis. Previous to this assignment, Mr. Townley served as Assistant to the Vice President of Advertising and Marketing Services, as an Assistant Product Manager and as a Product Manager. Mr. Townley has been with General Mills since February 1964. His business career began with the Procter & Gamble Company in 1962 in Cincinnati, Ohio. There he worked as a Staff Assistant and as an Assistant Brand Manager.

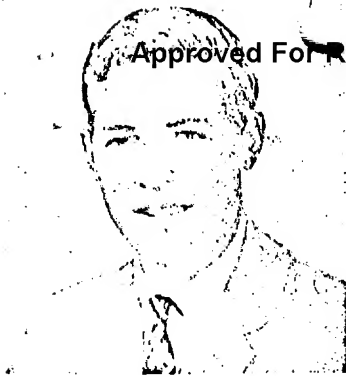
Mr. Townley was born and raised in Minneapolis, Minnesota. He attended public schools there and graduated a valedictorian from West High School in 1956. At West, Townley was President of the Student Council, active in varsity basketball and tennis, and in 1955 spent the summer in Denmark on the American Field Service Program.

A graduate of Harvard College, Mr. Townley received the A. B. degree in 1960, and in 1962 earned an M. B. A. from the Harvard Graduate School of Business Administration. At college, Mr. Townley concentrated in economics, and spent considerable time with the school radio station, WHRB-FM, of which he was Station Manager. A profitable as well as enjoyable experience was his as he commercially broadcast Harvard football games over Boston radio station WNAC during his undergraduate and graduate years.

Mr. Townley is active in politics in Minnesota. He is currently the First Vice Chairman of the Hennepin County Democratic-Farmer-Labor Party and Chairman of the Minnetonka Village DFL. He has been a delegate to County, District and State DFL Conventions and enjoyed a leadership role in County and District Congressional and Gubernatorial campaigns. In addition to active political interest, Mr. Townley is on the Board of Directors of the Hennepin County Health and Welfare Council, Secretary of the Harvard Club of Minnesota and a member of the Citizens League. Mr. Townley is an active Army Reservist, a Second Lieutenant with the 360th Psychological Operations Battalion, St. Paul, Minnesota.

Mr. Townley is married to the former Marcia Kinnear of McGill, Nevada. The Townleys have two children, Patrick and Alison, and reside in Minnetonka Village, Minnesota.

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Timothy E. Wirth (Unable to Come)
Age: 27
Administrator
2940 Woodside Road
Woodside, California

Mr. Timothy E. Wirth is currently Assistant Director of Stanford University's new Center for Research in International Studies. In this position he is responsible for financial control and administrative coordination of a range of teaching and research projects, and assists in fund raising activities among foundations, government agencies, and private donors.

Mr. Wirth was born in Santa Fe, New Mexico and grew up near Denver, Colorado. He received a scholarship for study at the Phillips Exeter Academy in New Hampshire. Summer construction work, term-time work and scholarships also enabled him to attend Harvard College where he received an A.B. in history in 1961.

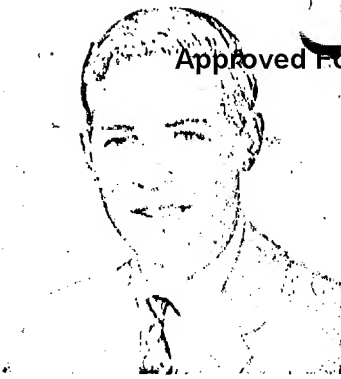
Following college, Wirth served in the United States Army Security Agency Reserve, and taught history at the Putney School in Vermont. In the summer of 1962, he organized and led a community development study trip to central Mexico.

From 1962 to 1964 he was Assistant to the Committee on Admissions and Freshmen Scholarships at Harvard College, with responsibility for student recruiting and selection in areas of New England, the South, the Middle West and the Rocky Mountains. He was also a Proctor and Member of the Board of Freshmen Advisers, and received a Master's Degree from the Harvard Graduate School of Education.

In 1964 Wirth enrolled at Stanford University on a Ford Foundation Comparative Education Fellowship. He also worked as a research assistant on the "Great Cities" project, as a Resident Assistant for the Dean of Men's Office, and held a Stanford University Fellowship. He has worked in the central administration of the University since October 1965 as research assistant to the Graduate Dean, administrative assistant in the Provost's Office and for the faculty Committee on International Studies. Among other activities, Wirth served as Chairman of the Dean's Advisory Committee in the School of Education, helped to develop Stanford's first Peace Corps Training Program, and was the administrative officer for the development of the University's Language and Area Center for African Studies. He is currently writing his dissertation on the organization of higher education.

In November 1966 Wirth married the former Wren Devereux Winslow of Baltimore.

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